



Hāpai te Hauora | Māori Public Health

Annual Report 2020-2021

"Hāpaitia te hauora kia nanaioare ai ki te ikeiketanga o ōu tātou tūpuna"

Tihei mauri ora, tihei uriuri, tihei nakonako

Ka tau hā, whakatau hā ki te rangi i runga nei

Ka tau hā whakatua hā ki te papa i raro nei.

Ka tau hā, ki te kura mai i Hawaiki.

Ko ia i rukuhia manawa pou roto.

Ko ia i rukuhia manawa pou waho.

Whakatīna! Kia tīna!

Te more i Hawaiki, e pupū ana hoki, e wawau ana hoki

Tārewa tū ki te rang

Haumī e, hui e, tāiki e!

Kei ngā toka tū moana e tū mātārae ana i waenganui i ngā puhitai o tēnei wai pakaihi, ahakoa ngā taumaha, ahakoa ngā uaua o te tau, kua takahi tonu ōu waewae ki runga i te ara tika. Mokori anō ka rere ā mihi taioreore ki a koutou e ngā taringa rahirahi, e ngā taringa puakaha. Koutou, kua kaha nei te taituarātanga ki ngā whānau katoa e noho haumaru ana. Nei rā te wai ora, nei rā te wai aroha o ngā kupu e pūheke atu ai ki a koutou mā.

Ko te reo whakakipakipa tēnei o Hāpai te Hauora e rere atu nei i runga i ngā ngaru o te wā ki a koutou. Kei ngā toka whakahī o ngā hapori e tū tonu ana hei rangatira. Tū tonu, ū tonu, whanake tonu ki tēnei o ngā puna hauora kia nanaiore ai ki te ikeiketanga o tō tātou tūpuna.

Heoi anō kia hoki rā anō ki ngā kōrero a ngā tūpuna, āpiti hono, tātai hono, rātou te hunga kua wairuatia ki a rātou. Āpiti hono, tātai hono, tātou ngā ritaritatanga o rātou mā ki a tātou, huri noa, tēnā koutou, tēna koutou, tēnā koutou katoa.



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HE KŌRERO NĀ TE HEAMANA O TE POARI MATUA CHAIRPERSON'S STATEMENT

Welcome to the 2020/2021 Annual Report. Once again, we find ourselves responding to the impacts of a Pandemic and once again, we have met the numerous challenges presented head on. I am immensely proud of how our kaimahi have supported whānau, hapū and iwi thorough these uncertain times.

Despite the challenges presented Hāpai Te Hauora have continued to grow both in staff numbers and by adding contracts and this is reflected in our stable financial position.

Looking forward, Hāpai is in a great position as Aotearoa transitions to a new health system. A system with both a Māori Health Authority and a focus on the benefits of Public Health we are optimistic that these changes will mean better health outcomes for all however there is a lot of work to do to ensure the benefits that this opportunity promise are not

Once again, our collective service to and for māori communities, stakeholders, iwi and hāpori, speaks volumes of the whakatauaki of Hāpai, Ko Te Amorangi ki mua, Ko Te Hāpai o ki muri.

John Marsden





HE KŌRERO NĀ TE TUMU WHAKARAE CHIEF EXECUTIVE STATEMENT

As CEO I continue to remain so proud of the achievements of the Hāpai whānau in this financial year. It continues as much as last year to be challenging, with the COVID-19 pandemic forcing us to continue to pivot our impact and adapt quickly to the changing needs of our community.

This report highlights that Hāpai continues to be the most effective and relevant Māori public health organisation in Aotearoa. Hāpai with its five national contracts and three regional contracts, including a growing overarching research and evaluation service continue to lead the charge in

a Māori Public Health response to multiple issues across the health and wellbeing of our communities of Aotearoa.

In this report Hāpai notes significant achievements across all of our core public health areas, in addition to evidence of rapidly innovating to provide an exemplary COVID-19 response for kaimahi and whānau during the ongoing challenges imposed by the global pandemic. It is clear that we continue to be able to deliver a reworked programme of service on behalf of our funders to the various levels of stakeholders, across

the workforces we coordinate and train, the information we share and enable access to, and the communities we create innovative approach to engage and enable public health activations for.

We continue to build our skills and experience across the team, with a diverse range of abilities as we grow our service range, and our expertise across Public Health.

Selah Hart



Māori Ora Mauri Ora



TIKA

The unique feature of TIKA is the Arero which represents intergrity, the Kanohi - tupuna and whakapapa and the koru provides balance in life

PONO

The MANAAKi image is illustrated as Mangopare Te Ururoa, the hammer head shark. Mangopare represents strength and determination

MANAAKI

AROHA

The AROHA image is composed of many spirals working in harmony and illustrate individual and whanau growth and development which can be intertwined and merged

TANGIHANGA

The TANGIHANGA tohu is the illustration of a life journey. In that journey there are occasions of great sorrow, achievements and celebration

The pono image illustrates how the moko flows outward from the mouth. This is a reminder that the moko is something that is only worn on the outside but a reflection of those ambitions, values and principles from within

TAUTOKO

the TAUTOKO image is illustrated by the three supporting poupou, Te Pou Tahu, Te Pou Tokomanawa, Te Pou Tuarongo, as well as the kurutao highlighted in red which is a well known battle of the Maori

WHENUA

The WHENUA image is the representation of the awa, ngahere, maunga and Papatuanuku. The WHENUA tohu reflects our connection to the environment, history and heritage

MATAURANGA

The MATAURANGA image is illustrated by the three baskets of knowledge.

Nga Kete Wananga - Te Kete

Nga Kete Wananga - Te Kete
Tuauri, Te Kete Tuatea & Te Kete
Aronui. Nga Kete reminds us of
the challenges that Tane
overcame in his quest to attain
knowledge.



Ā TĀTOU KAIMAHI OUR WORKFORCE





SELAH HART CEO



JASON ALEXANDER
Deputy CEO



RANGI MCLEAN Kaipupuri te Mauri o Hāpai



JANELL DYMUS-KUREI General Manager



EVA WILSON Health Promoter



FELICIA MESUI
Office Administrator



FUSI MESUI National Administrator



LEALAILEPULE EDWARD COWLEY

Pacific Coordinator



FAY SELBY-LAW General Manager



JASMINE GRAHAM Team Lead



MARIA NGAWATI Research Lead



NARI FAIERS National Workforce Development Lead



LEITU TUFUGA National Administrator



LINDSAY POUTAMA Immunisation Advisory Centre MOU



NAJLAA ALASAAD Policy Analyst



NIKAU RETI-BEAZLEY Public Health Advisor



TARA DYMUS General Manager



BEN THOMASON Brand and Design Lead



CYNTHIA OTENE Researcher



EDEN WEBSTER
National Coordination
Lead



PAORA BROSNAN
Senior Cultural Advisor



RENEI NGAWATI Researcher



RUTHIE NIELSEN
National Engagement Lead



SASKIA STANTON-FROMONT Māori Public Health Advisor



ELIZABETH STRICKETT Researcher



EMMA ESPINER Researcher



EMMALINE PICKERING-MARTIN Communications Advisor



ERANA BOYD

Public Health Advisor



SELU ALEFAIO Receptionist



TIANA MATIU National Coordinator



TURUHIRA IRWIN
MPH Coordinator



WIREMU CAMERON Technical Specialist



TĀMAKI MAKAURAU MĀORI PUBLIC HEALTH LEADERSHIP

Māori Public Health Leadership at its core is about creating environments where whānau are thriving, self-determining and holistically well. As a proven leader in Māori Public Health Leadership and Health Promotion, our vision is to continue the legacy of our tipuna and future-proof the lives of generations to come.

As Hāpai Te Hauora's founding regional Māori Public Health contract, the Māori Public Health Leadership service has a whakapapa of leading public health innovation through whanaungatanga, with both key, given the ongoing impacts of COVID-19. This is exemplified through our mahi of the past year.

We closed out a number of kaupapa and launched a number of new and exciting projects. Key highlights from 2020 included our Mental Health Awareness Week collaboration with Mental Health Foundation, where we jointly released a video content piece "E hoki ki uta", exploring the

whakapapa of rongoā and how whānau can harness the healing properties of kawakawa, the process from start to finish being a way whānau can re-centre themselves. Accompanying the video, were easy-read resources that were distributed to whānau, kura and organisations across Tāmaki Makaurau. In the lead up to the Cannabis Referendum, Hāpai in a last bid to get whānau thinking about the decision they would make when it came time to descend upon the voting booths, ran an online panel, where our experts talked about the 'highs and lows' of the proposed drug reforms. In the lead up to the live panel, we released a number of easy-read social media tiles, breaking down the proposed legislation in a way that enabled whānau to take part in the conversation. Our resources reached over 11,000 people and live stream reached over 1000 people.

The new year, 2021 brought with it new opportunities to connect with whānau, with our māmā Māori focused kaupapa, Mai i te

kōpū o te Whaea running across the later quarter of the reporting period. This innovative project was an opportunity for māmā Māori to take off their māmā hats and connect with other māmā, reconnect with themselves and be mentored by wahine toa who are doing amazing things in our community. We also closed off our Tāmaki-wide census-style needs assessment, gathering a modest 1.35K responses from whānau across Tāmaki Makaurau, the results of which provided a map of how we can continue to best meet the needs of whānau, hapū, iwi and hāpori Māori.







TĀMAKI MAKAURAU

MINIMISING GAMBLING HARM PUBLIC HEALTH

As a dedicated, Māori, gambling harm minimisation and prevention service, our goal is pave the way towards tino rangatiratanga for our whānau Māori, hapū, iwi and hāpori Māori. In this sense, tino rangatiratanga is the ability of Māori to determine what hauora and oranga means for Māori. Our role as PMGH Regional Service is to deliver a service that not only upholds the mana of our organisational strategy but captures the aspirations of whānau Māori, hapū, iwi and hāpori Māori.

The Regional Prevention and Minimisation of Problem Gambling Regional Service acknowledges that gambling addiction and associated harm are multi-faceted issues that demand innovative and multifaceted solutions, especially given the ongoing challenges that COVID-19 continues to throw our way.

In the past year we have been doing some exciting work, trying our hand at different

approaches to minimising and preventing gambling harm in our communities. Key highlights include - our Tama Tū Tama Ora kaupapa that ran in November, 2020. As the name implies, our target audience were tāne Māori, who travelled from as far as Wellington and Tokoroa take part in a day of immersion into te ao Māori me ōna tikanga, tuning into themselves and connecting with each other, with a focus on finding a balance that helps them to live full and healthy lives. A first for Hāpai Te Hauora's Regional Gambling team, running a tāne centric kaupapa, but it was a kaupapa that was well received by all who participated.

Hāpai's Regional Gambling Team returned to high school in early 2021, delivering 'Hāpai Hāuora Series', a gambling harm awareness kaupapa with support from The Kindness Institute, to year 11-13 health learners. One of our greatest hits of the year was our 'Build Up's Korero event, aimed at building up whānau and equipping them with tools to build their financial capacity,

given that financial stability is a wider determinant of health. A number of amazing organisations jumped on board to speak with our whānau in attendance including - Manaaki, Amotai, Auckland Unlimited and Skills NZ to name a few.

Current research tells us that rates of gambling harm have been stagnating over the past decade, these statistics demand that more has to be done to turn the curve on gambling harm and addition for whānau Māori now and in the future.





SUDDEN UNEXPECTED DEATH IN INFANCY NATIONAL SUDI COORDINATION SERVICE

The overall SUDI rate has plateaued overall but according to provisional SUDI data, has increased for Māori and Pacific. Therefore, we continue to be led in everything we do as a national service to address the three modifiable SUDI risk factors, tobacco exposure, bed sharing and the sleep position for pēpi.

During the year we completed 2 significant projects

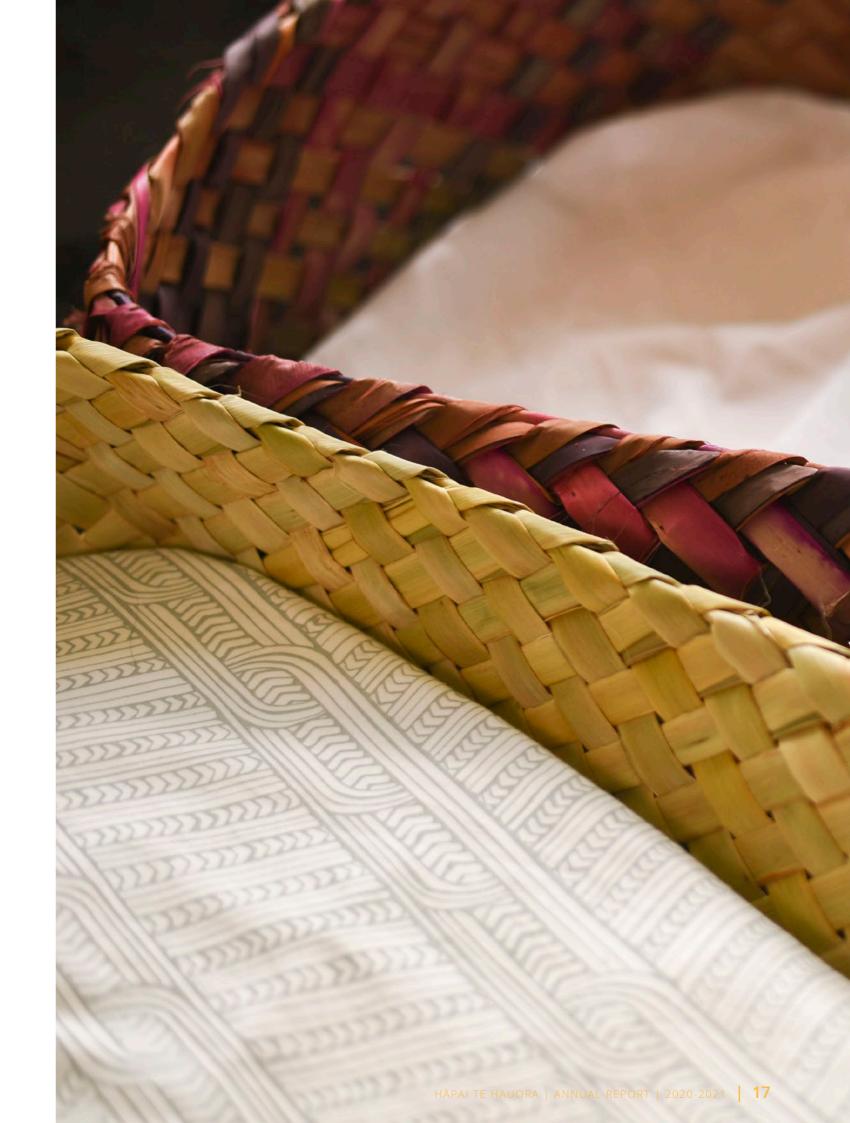
- 1. Te Mana o Te Wahakura; where a significant investment in wahakura was procured and divided between the owner organisations of Hapai Te Hauora to enable their whānau/clients to access these taonga for their mokopuna/tamariki without the burden of a risk assessment.
- 2. The Māmā Aroha Digital Application created by a wāhine Māori and delivered through the investment by a number of associations beside the NSPCS.

Highlights:

- The National SUDI Prevention Coordination service produced the SUDI Prevention online training modules in 2019 and they have proven to be a very successful resource to support the ongoing work in this space. 81 % of the workforce have completed the training.
- Māma Aroha In collaboration with, KIWA Digital, Massey University, Mokopuna Ora, NZBA and Amy Wray developed the first indigenous interactive breastfeeding application in the world. This resource provides the maternal, child sector and whānau practical advice on breastfeeding through this technological forum.
- Te mana o te wahakura This programme reinforces the value of wahakura, Te Whare Pora (under the auspices of

- Hineteiwaiwa) and iwitanga. The NSPCS intend to work with our iwi partners to develop a programme where each iwi can create, purchase and distribute wahakura that has been determined by their respective 'whānau ora'.
- Wānangatia Te Wahakura - A programme focussed on wānanga wahakura working directly with weaving communities, marae, whānau, hapū, iwi and health professionals to coordinate facilitate and host wānanga that increases wahakura and kairaranga wahakura framed within te ao Māori.
- A development from the MOU with MOANA RESEARCH has been a small subcontract to ensure fanau and aiga Pasifika determine SUDI Prevention from Pasifika Nation's worldviews.

- This includes leadership from a Pasifika SUDI Prevention Caucus to develop a National Pacific SUDI Prevention Framework. To design a series of Pacific SUDI Prevention workforce training and to develop innovative initiatives to support improved Pacific infant care.
- IMAC Senior Māori Advisor, COVID vaccine. A new role with the Immunisation Advisory Centre was sited with the team in recognition of the Memorandum of Understanding and shared advice given to them. Employing Lindsay Poutama (Ngāti Tukorehe) has provided an independent voice for whānau Māori, a Te Tiriti and kaupapa Māori lens to their mahi and support to their limited kaimahi Māori.





NCS NATIONAL COORDINATION SERVICE FOR THE PREVENTION AND MINIMISATION OF GAMBLING HARM

Hāpai's National PMGH National Coordination Service (NCS) continues to act as the conduit between Ministry of Health and the PMGH Clinical and Public Health sector, across all population groups in Aotearoa (Māori, Pacific, Asian and Tangata Tiriti).

In this reporting period the focus for NCS was to strengthen relationships across the sector in an online space, due to the disconnect and uncertainty that came with COVID-19. To do this we coordinated the Infrastructure Services for PMGH (NCS, Te Kākano, Abacus and Te Hiringa Hauora) to meet more frequently and developed a secure PMGH hub for the sector to engage across their regions.

Highlights:

- The coordination of online and ā kanohi Regional Gamble JAMs and updating our website He Taumata.
- Regional Gamble JAM trainings were held ā kanohi in Tāmaki, Kirikiriroa, Rotorua, Porirua and Christchurch, where Te Kākano and Abacus provided training to upskill the sector, to work more effectively with whānau, hapū, iwi and hāpori.
- Updating the He Taumata brand was also a highlight, in this reporting period, with a new logo (see below) representing the four regions and four infrastructure services coming together.
- Developing a secure PMGH hub that hosts meeting minutes, training videos, resources and a message board for the sector to communicate within their regions.

Gamble JAM Participants

NORTHERN

MIDLANDS

CENTRAL

SOUTHERN









TE KĀKANO

NATIONAL PREVENTION AND MINIMISATION OF GAMBLING HARM PUBLIC HEALTH WORKFORCE DEVELOPMENT SERVICE

Our services key objectives over this 12-month period have been to maintain a consistent approach to delivery as Te Kākano continues to respond to the changing environment caused by the COVID-19 pandemic and the implementation of the second series of Regional Gamble Jams.

Our key learnings and improvements included connecting with each of the Public Health workforce through April and May for all four Regional Gamble Jams. The focus of these Gamble Jams was on PMGH specifications 01, 03 and 04, Policy Development and Implementation plus Supportive and Aware Communities. The workforce were given training tools and strategies to make positive initiatives and change that concentrated on personal and community development. In addition each PH kaimahi was provided Tetra Map training to use as a framework and approach for success. It was heartening to receive such positive feedback. Four of the PH kaimahi commented that they would appreciate a 2 day training session so they can maximize the training opportunities.

"Greater understanding about Tetra Map and how it can be applied to all kaupapa. New concepts and ideas (Pipi model) and a greater understanding of why I and others do things a certain way. Knowledge is very beneficial to my role."

Four new locations and venues were utilised by providers in the regions that had made requests for hosting rights. These requests are a result of the previous four Gamble Jams at the end of 2020, proving to be a successful template. One of the learnings is to ensure that kaimahi can utilise the training across the PGPH specifications but to ensure community design and voices are privileged.

Asian and Pacific providers including the PGF were offered the opportunity for extra training that was embedded within the worldviews of their organisations and communities. Asian Family Services in Auckland took the opportunity to provide their staff with extra training on policy development and implementation, Ngā Manga Puriri and PGF have expressed interest and we will work with them in Quarter Two.

In the next financial year, Te Kākano is looking forward to socialising the newly developed resources and content and gathering feedback to ensure that a quality assurance process is undertaken.

Highlights:

- Four face-to-face Regional Gamble Jams.
- Revamp of the Core Competency training programme into a digital format.
- Refresh of the Te Kākano training programme by external health literacy expert.
- Content build of online training resources i.e. Public Health Manual, PGPH overview slide deck, and Public Health Training videos.
- New brand/logo
- National Training Forums preparation for beginning of August delivery









NATIONAL TOBACCO CONTROL ADVOCACY SERVICE

Although it wasn't the year we anticipated with Covid-19 lockdowns and responding to the immediate needs of our communities, we committed to staying connected and effectively adapted to the changes. With Smokefree 2025 near approaching we understand that a collective approach is instrumental to us achieving this national goal. Vaping and supply reduction continue to be the topic of many in the sector, government and media, which we have echoed in our recommendations to Ministry of Health for the Smokefree Action Plan 2025. We actively sought engagement from over 3500 Māori and Pacific that resulted in submissions for Smokefree Action Plan Public Consultations and Vaping Regulations Public Consultations.

Highlights:

- Hosting and running a media conference on the Vaping Bill Ensured Māori, Pacific and Hāpu Māmā services and voices were
 present and Attracted National Radio with RNZ and PMN, and
 National TV with TV1, Te Karere, TV3.
- Auckland City Council's Auahi Kore Hāpori Whanui Project
 Leading recruitment and hosting of Māori and Pacific participants to inform their Smokefree activities for target communities.
- Hauora Te Tairāwhiti Discussions with Gisborne Girls High student led Auahi Kore committee, Tairawhiti stop smoking services and met with Māori Womens Welfare Leagues representatives to discuss smoking in pregnancy
- New World Smokefree Day (WSFD) Campaign A new theme
 and branding were confirmed and the team set out to provide
 information, a website, resources and merchandise to highlight
 the need to "Commit to Quit".
- Collaboration with local playwright Maree Webster on "People & Things"
- Te Aho o Te Kahu (Cancer Control Agency) planning and facilitating Smokefree discussions at 15 Hui Māori across Aotearoa in this reporting period. Planning and leading a wider Auckland Pacific Fono for the Pacific sector and Pacific communities in July 2021
- National Hui Māori Tupeka Kore This national hui Māori brought together our Māori leadership and influencers, stop smoking practitioners, public health staff, and other members of the workforce and community who are actively committed toward achieving a Tupeka Kore Aotearoa.





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RESEARCH TE PUNA WHAKAMAUNU

Te Puna Whakamaunu (TPW) (Research) have had a very busy year of growth, and have been redefining what Hāpai te Hauora's research partnerships look like going forward.

TPW's research strategy for the 2020-2021 period was to consolidate existing research projects, and focus on coleading research projects with funders that align with Hāpai te Hauora's mātāpono. The research unit started with three main projects, two that are led by Otago University in Tobacco and vaping research, and one project led by Hapai in the field of Foetal Alcohol Spectrum disorder FASD (HRC funded).

The areas in which TPW have expanded into include:

- a project in Variome (genetic variability) research with Otago University and Ngati Porou Hauora;
- a vaccine mapping and uptake project with Te Hiringa Hauora;
- a partnership with ACC in Foetal Heart Monitoring;
- respiratory research with Auckland University and Counties Manukau DHB through our partnership with Moana Research;
- Māori whanau experiences of disability, with ADHB and the NRC
- FASD clinical guideline research funded by the MoH
- Research investigating a collective structure for the Tamariki Ora sector (MoH)
- Māori provider development projects that cover demographic research and Māori data sovereignty
- Tobacco related research (Marsden funded).

One project that we are particularly proud of this year is the launch of Pa Ora, a web-based application that is a contribution towards a national Māori collective COVID-19 response.

The four pou whakaruruhau of Pa Ora are as follows:

- 1. Māori Data sovereignty and security the site is covered by a Māori data sovereignty kaupapa.
- 2. Community-led responsiveness all pop-up vaccination sites and buses are entered daily.
- 3. Data in a way that whānau understand the locations of interest notification enables whānau to receive warning emails and a text when new sites arise in their suburb.
- 4. Connection to identity: Pa Ora has been built on a platform called īHono, where the purpose is to connect Māori to our ahurea, marae, hapū and lwi

The main shift that we have had in TPW is the expansion of our staff and contracting team that bring a wealth of clinical, analytical and research associate experience, as well as the shift from being a minor partner in projects, to either co-leading or leading projects. Our research outputs this year include:

Articles and Manuscripts

- Matenga-Ikihele, A., Fa'alili-Fidow, J., Tiakia, D., Natua, J., Gentles, D., Malugahu, G., Tuesday, R., Ngawati, M. & Lyndon, M. (2021). A systematic review and narrative synthesis of respiratory research among Māori and Pacific children living in Aotearoa, New Zealand. The Lancet submitted.
- Moana Research & Hapai te Hauora (2021). Improving the Respiratory Health of Maori and Pacific Children – A report for Cure Kids.
- Strickett, Lizzie; Ngawati, Maria; Waa, Andrew M & Hoek, Janet.
 (2021). Poipoia te kakano kia puawai: Māori perceptions of rolled tobacco harm. AlterNative
 Manuscript Submitted.
- Espiner, Emma; Apou, Freeman; Strickett, Elizabeth; Crawford, Andi & Ngawati, Maria. (2021). Describing the experience of Indigenous peoples with FASD: a global review of the literature to inform a Kaupapa Māori study into the experiences of Māori with FASD. New Zealand Medical Journal. Manuscript Submitted, Peer review completed. Final amendments being made.
- Severinsen, Christina; Ngawati, Maria; Erueti, Bevan; Mafile'o, Tracie; Leberman, Sarah; Towers, Andy and Ware, Felicity (2021). Equity in governance: A model for practice. Health Promotion International. Manuscript submitted.

Conference presentations

Maria Ngawati, Lizzie
Jurisich Strickett, Janell
Dymus- Kurei, Emma
Espiner, Renei Ngawati,
Glen Paul Waru. (2021).
Exploring the lived
experiences of whānau
Māori with an FASD
diagnosis. Lakeland Centre
FASD Conference 25 Sept
2021.

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TĀTAIHONO NATIONAL MĀORI MENTAL HEALTH AND ADDICTIONS COORDINATION SERVICE

In response to ongoing impacts of OCVID-19, Hāpai have established Tātaihono - the National Coordination Service for psychosocial response to Māori Mental Health and addictions providers. Tātaihono is a direct response to COVID-19, with the overarching goal of ensuring whānau Māori are not at a double disadvantage due to the psychosocial impacts of the COVID-19 pandemic.

For whānau Māori, support and connection are instrumental to wellbeing, and this service privileges the needs of whānau in conjunction with the knowledge systems and practices of kaupapa Māori organisations.

Over the past year, Tātaihono have supported the Māori mental health and addictions sector through providing communications, coordination and advocacy. As a newly established service, Tātaihono prioritised whanaungatanga with the sector as being critical to ensuring connectivity across our providers.

Our ongoing work supports 53 clinical providers and 24 public health providers across the motu.

Key highlights in this period included the Digital inclusion Initiatives, which saw our Tātaihono team facilitate the provision of digital devices (cellphones) equipped with six-months of unlimited data, calls and texts to more than 2100 whānau affected by the digital divide. The Digital inclusion initiative continues to be effective in bridging communication support for tangata whaiora as Aotearoa continues to combat the pandemic.

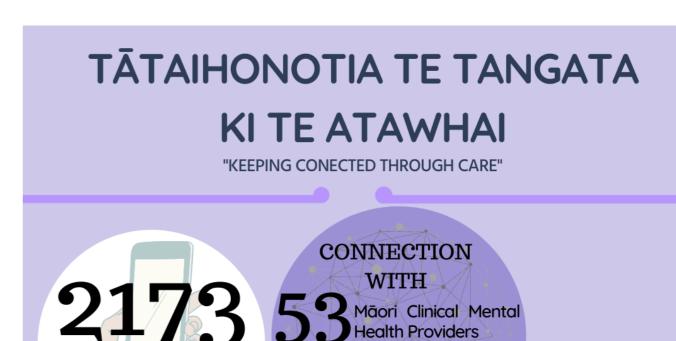
Hāpai also launched the Whitiora campaign, which looked to facilitate digital conversations about mental health and addictions. Whitiora Rhythms took place as a part of Mental Health Awareness Week, with an overwhelmingly positive response, and more than 28,000 engagements with Whitiora Rhythms.

Highlights:

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Tātaihono has received an extension of service through to July 2022, as we continue to support the sector to meet the psychosocial needs of whānau.





whānau

connected

digitally

Māori Public 24
Health Mental Health
Providers

Launch of WHITIORA campaign, with 28,000 engagements



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WELL CHILD TAMARIKI ORA

Well Child Tamariki Ora (WCTO) is Aotearoa's key programme supporting the health, development and wellbeing of all tamariki from birth to five years, and their whānau. In response to early recommendations of the recent Cabinet-mandated Review of WCTO, Hāpai Te Hauora were successful in their bid for the Tamariki Ora Collective project. This short-term project overarching goal is to reach consensus on the scope, form and function of the Tamariki Ora Collective; and to coordinate, resource and deliver a National Tamariki Ora Conference to endorse the consensus and next steps for establishment of a Tamariki Ora Collective.

Establishing a Tamariki Ora Collective is to enable Māori and Pacific WCTO providers to have equitable opportunity to influence and input into allocation of resources,

infrastructure and support to the future WCTO system. Māori and Pacific Tamariki Ora providers currently deliver services to 35% of Māori and 20% of Pacific families nationally.

The purpose of this project is to bring Tamariki Ora providers together, kanohi ki te kanohi, to reconnect as a sector and to design the scope and functions of what a Tamariki Ora Collective might look like for providers. When engaging with the sector prior to delivering the first regional wānanga, in Te Tai Tokerau, it was evident that this sector is a disempowered sector who have not had a space to discuss 'Tamariki Ora' issues safely. To be able to engage, in a meaningful way, we looked at how we can give back to the sector, as a way to whakamana their day-to-day mahi to open space that allows them to create a vision of what a Tamariki Ora Collective could look like.

Highlights:

- Whanaungatanga and facilitation of the Northern and Central wānanga. As new faces within the Tamariki Ora space, one key outcome for Hāpai has been to establish whanaungatanga with the sector and key programme leads to establish and gain trust from participants so that they feel safe to engage meaningfully within the space that we create.
- Utilising Hāpai's MOU
 Partnership with Moana
 Research to deliver the Pacific component of this contract has created new and stronger relationships within the wider Hāpai team.

Given the most recent COVID-19 situation, being able to deliver two wānanga face-to-face has been a privilege. During these we were able to create modes of whanaungatanga and engage in what an ideal Tamariki Ora service would look like, for those working withing the sector.









Financial Reports

HĀPAITIA TE HAUORA KIA PUAWAI AI I NGĀ HAPORI MĀORI

Hāpai Te Hauora Tāpui Limited Annual report for the year ended 30 June 2021

Statement of comprehensive revenue and expense

	Note	2021	2020
		\$	\$
Revenue			
Service revenue		5,057,079	2,671,854
Other revenue		96,670	116,902
Total Revenues		5,153,749	2,788,756
Expenses			
Contractor fees		400,939	525,000
Wages and salaries		1,923,596	1,457,856
Other operating expenses		2,721,117	721,151
Depreciation	3	55,503	53,391
Total Expenses		5,101,155	2,757,398
Surplus for the year		52,594	31,358

Hāpai Te Hauora Tāpui Limited Annual report for the year ended 30 June 2021

Statement of financial position

in New Zealand Dollars

	Note	2021	2020
		\$	\$
Assets			
Cash and cash equivalents		560,903	209,692
Accounts receivable		480,949	310,235
Prepayments		128,651	55,866
Term investments		62,805	61,503
Property, plant and equipment	3	178,096	100,703
Total assets		1,411,404	737,999
Liabilities			
		262,113	145,593
Accounts payable and accruals	4	48,358	60,123
Amount due to related parties	4	154,667	84,835
Employee entitlements			
Deferred Revenue		648,864	202,640
Total liabilities		1,114,002	493,191
Equity			
Accumulated funds		297,402	244,808
Total equity		297,402	244,808
Total liabilities and equity		1,411,404	737,999

NĀU TE ROUROU NĀKU TE ROUROU KA ORA AI TE IWI

Hāpai Te Hauora Tāpui Limited Annual report for the year ended 30 June 2021

Statement of changes in equity

in New Zealand Dollars

	Accumulated funds	Total
	\$	\$
Balance at 1 July 2020	244,808	244,808
Surplus for the year	52,594	52,594
Balance at 30 June 2021	297,402	297,402
Balance at 1 July 2019	213,450	213,450
Surplus for the year	31,358	31,358
Balance at 30 June 2020	244,808	244,808

Hāpai Te Hauora Tāpui Limited Annual report for the year ended 30 June 2021

Statement of cash flows

for the year ended 30 June 2021 in New Zealand Dollars

	Note	2021 \$	2020 \$
		Ψ	•
Cash flows from operating activities			
Cash received from customers		5,413,976	2,765,531
Cash paid to suppliers		(3,075,132)	(1,238,691)
Cash paid to employees and contractors		(1,853,764)	(1,450,481)
Net cash from operating activities		485,080	76,358
Cash flows from investing activities			
Interest received		329	1,626
Investment in short term deposits		(1,302)	53,060
Acquisition of property, plant and equipment		(132,896)	(22,012)
Net cash from investing activities		(133,869)	32,674
Net increase		351,211	109,032
Opening cash and cash equivalents 1 July		209,692	100,661
Closing cash		560,903	209,692
Made up of:			
Cash at bank		560,903	209,692
Total cash		560,903	209,692

Hāpai Te Hauora Tāpui Limited

Notes to the financial statements

1 General Overview

Hāpai Te Hauora Tāpui Limited is an entity incorporated in New Zealand, registered under the Charities Act 2005, and is

The financial statements have been prepared in accordance with New Zealand Generally Accepted Accounting Practice (NZ GAAP). They comply with Public Benefit Entity Standards Reduced Disclosure (Not-For-Profit) and disclosure concessions have been applied, on the basis that it does not have public accountability meaning that its debt or equity instruments are not traded in a public market and has total annual expenses of equal to or less than \$30 million.

The financial statements have been prepared on the historical cost basis. The balance sheet is presented using an order of liquidity basis as this provides the most relevant information to users of the financial statements

The financial statements are presented in New Zealand Dollars (\$), which is the Company's functional currency. All financial information presented in New Zealand Dollars has been rounded to the nearest dollar, except when otherwise

c) Use of estimates and judgements

The preparation of the financial statements in conformity with Public Benefit Entity Standards Reduced Disclosure (Not-For-Profit) requires management to make judgement, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised and in any future periods.

There have been no significant estimates or judgements made in applying accounting policies and that effect amounts recognised in the financial statements.

Hapai is exempt from income tax due to its charitable nature. The company registered with the Charities Commission on 30th June 2008 and its registered number is CC35364. All amounts are shown exclusive of Goods and Services Tax (GST), except for receivables and pavables that are stated inclusive of GST.

Accounting policies

Revenue is recognised to the extent that it is probable that the economic benefit will flow to the Company and revenue can be reliably measured. Revenue is measured at the fair value of the consideration received. The following specific recognition criteria must be met before revenue is recognised.

Service and non-service income is recognised as earned when all attaching conditions have been met. Where recognition criteria have not been met, the unearned amount is recorded as a liability under "Deferred Revenue"

Interest income is recognised using the effective interest method.

Hāpai Te Hauora Tāpui Limited Annual report for the year ended 30 June 202

Notes to the financial statements (continued)

Accounting policies (continued)

b) Cash and cash equivalents

Cash comprises of cash at bank, cash on hand and short term deposits with maturities of less than three months

There is a security held over deposits in the name of Hapai for letter of credit facility of \$50,000 in place with Datacom

Term investments comprise of bank term deposits held for periods of greater than three months and less than 1 year

d) Employee entitlements

Employee entitlements are accrued and recognised in the statement of financial position. These entitlements include annual leave earned but not taken and expected to be settled with 12 months, unpaid salary and wages or other remuneration due at balance date, including deductions held on employees' behalf. Annual leave is recorded at the undiscounted nominal values based on accrued entitlements at current rates of pay

Accounts receivable are recognised and carried at original invoice amount less any allowance for doubtful debts. A provision for doubtful for debts relates to amounts which there is uncertainty about collectability of the debtor. These are a financial asset and classified as a loan and receivable.

f) Accounts payable and accruals

Accounts payable and accruals represent liabilities for goods and services provided to Hapai which have not been paid, and income received but not yet earned at the end of the financial year. These amounts are non interest bearing and usually settled within 30 days. Accounts payable are classified as financial liabilities at amortised cost.

Property plant and equipment

Property, plant and equipment is stated at cost, less accumulated depreciation and impairment losses. Cost includes expenditure that is directly attributable to the acquisition of the items. Depreciation is provided for based on rates that allocate the assets' cost less estimated residual value, over its estimated useful life,

The major categories are plant and equipment and motor vehicles. These have depreciation period of 3 years.

30 June 2020	Plant & equipment	Motor vehicles	Tota
Cost or valuation	\$	\$	
Balance at 1 July 2020	300,002	196,909	496,911
Additions	83,219	49,677	132,896
Balance at 30 June 2021	383,221	246,586	629,80
Depreciation			
Balance at 1 July 2020	(250,985)	(145,223)	(396,20)
Depreciation for the year	(38,189)	(17,314)	(55,503
Balance at 30 June 2021	(289,174)	(162,537)	(451,711
Net value 30 June 2021	94,047	84,049	178,096
Net value 30 June 2020	49,017	51,686	100,703

ME MAHI TAHI TĀTOU MŌ TE ORANGA O TE KATOA

Hāpai Te Hauora Tāpui Limited

Notes to the financial statements (continued)

Related parties

Key management personnel

Key management personnel include the Directors and senior management personnel, which includes the Chief Executive Officer, Operations Manager and General Managers for various contracts.

Remuneration and benefits are as follows:

	# of personnel		2021	2020
	2021	2020		
Directors	6	6	35,924	35,817
Senior Management	8	11	721,994	743,865
			757,918	779,682

These transactions and balances have been identified as related party as they are with the three shareholders who have an equal ability to influence the operating and financing activities of the company.

The nature of these related party transactions and balances are:

- subcontracting for service delivery
- back office support

	Balances		Transactions	
30 June 2021	Due from	Owed to	From	To
	\$	\$	\$	\$
Te Whānau O Waipareira Trust		26,795	-	354,752
Te Rünanga o Ngăti Whātua		16,771	-	195,000
Raukura Hauora O Tainui		4,792	-	50,000
		48,358		599,752
30 June 2020				
Te Whānau O Waipareira Trust		26,581	-	340,175
Te Rūnanga o Ngāti Whātua		16,771	-	175,000
Raukura Hauora O Tainui		16,771	61,460	175,000
	-	60,123	61,460	690,175

Contingencies and Commitments

	2021 \$	2020
ess than one year	56,950	54,521
etween 1 and 5 years	227,802	28,475
otal operating lease commitments	284,752	82,996

The company has one operating lease commitment relating to the rental of office space in the Whānau Centre from Te

There have been no significant events subsequent to balance date that affect the information presented in the financial statements (2020: nil).

TE AMORANGI KI MUA TE HĀPAI O KI MURI



Independent Auditor's Report

To the shareholders of Hāpai Te Hauora Tāpui Limited

Report on the audit of the financial statements

n our opinion, the accompanying financial statements of Hāpai Te Hauora Tāpui Limited the 'company') on pages 3 to 9:

- present fairly in all material respects the company's financial position as at 30 June 2021 and its financial performance and cash flows for the year ended on that date; and
- Reduced Disclosure Regime (Not For Profit).

We have audited the accompanying financial

- the statement of financial position as at 30
- the statements of comprehensive revenue and expense, changes in equity and cash flows for the year then ended; and
- notes, including a summary of significant accounting policies and other explanatory



Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (New Zealand) ('ISAs (NZ)'). We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

We are independent of the company in accordance with Professional and Ethical Standard 1 International Code of Ethics for Assurance Practitioners (Including International Independence Standards) (New Zealand) issued by the New Zealand Auditing and Assurance Standards Board and the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (including International Independence Standards) ('IESBA Code'), and we have fulfilled our other ethical responsibilities in accordance with these

Our responsibilities under ISAs (NZ) are further described in the auditor's responsibilities for the audit of the financial statements section of our report.

Other than in our capacity as auditor we have no relationship with, or interests in, the company.



2 = Other information

The Directors, on behalf of the company, are responsible for the other information included in the entity's Annual Report, Our opinion on the financial statements does not cover any other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.





Use of this independent auditor's report

This independent auditor's report is made solely to the shareholders as a body. Our audit work has been undertaken so that we might state to the shareholders those matters we are required to state to them in the independent auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the shareholders as a body for our audit work, this independent auditor's report, or any of the opinions we have formed.



Responsibilities of the Directors for the financial statements

The Directors, on behalf of the company, are responsible for:

- the preparation and fair presentation of the financial statements in accordance with generally accepted accounting practice in New Zealand (being Public Benefit Entity Standards Reduced Disclosure Regime (Not
- implementing necessary internal control to enable the preparation of a set of financial statements that is fairly presented and free from material misstatement, whether due to fraud or error; and
- assessing the ability to continue as a going concern. This includes disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless they either intend to liquidate or to cease operations or have no realistic alternative but to do so.



Auditor's responsibilities for the audit of the financial statements

- to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error; and
- to issue an independent auditor's report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs NZ will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error. They are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these

A further description of our responsibilities for the audit of these financial statements is located at the External

http://www.xrb.govt.nz/standards-for-assurance-practitioners/auditors-responsibilities/audit-report-8/

This description forms part of our independent auditor's report.



30 September 2021





HĀPAI TE HAUORA MĀORI PUBLIC HEALTH

www.hapai.co.nz

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